

Festina Lente LLP
713 Park Avenue
New York, NY 10021
Office: 212-452-1046
Fax: 212-452-1047

12/1/2009

Attention: Pete Dial or Lori Germeyer
Parsons
P.O. Box 49219
Denver, CO 80249

REFERENCE: Denver International Airport
Lump sum payment for work by Santiago Calatrava
Festina Lente LLP Invoice No.: DIA1120091

Lump sum payment for work by Santiago Calatrava
In accordance with Task Order FL-1a Attachment B
November 2009

Master Plan Review Charette - Review of Information Presented Consideration of Hotel Charette and advancement of ideas and concepts for Hotel Review of 30% Documents for Fast-Tracks (RTD) Consideration of Master Plan Charette and advancement of ideas and concepts for Project to facilitate progression of Hotel and input to advancement of Mission Statement (sketches/models/drawings)
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November 2009 Payment	\$300,000.00
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TOTAL AMOUNT DUE THIS INVOICE	\$300,000.00
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Please remit payment to:

Festina Lente LLP
713 Park Avenue
New York, NY 10021

Please make check payable to: Festina Lente LLP

**Denver International Airport
Terminal Landside Redevelopment Program
Program Management Services**

Summary by Task Order

Invoice # 8
From 03/27/10
To 04/30/10

	Amount This Invoice	Billed to Date	Budget	Remaining
Task 2 - Planning and Management				
Parsons				
Labor	\$999,696.54	\$3,854,675.02	\$5,095,643.27	\$1,240,968.25
ODC	\$64,417.73	\$330,102.69	\$2,651,590.34	\$2,321,487.65
Subcon Markup	\$74,987.30	\$328,061.41	\$922,411.17	\$594,349.76
Subtotal	\$1,139,101.57	\$4,512,839.12	\$8,669,644.78	\$4,156,805.66
HNTB				
Labor	\$369,500.23	\$1,618,286.43	\$4,096,128.72	\$2,477,842.29
ODC	\$40,052.89	\$148,417.09	\$495,100.00	\$346,682.91
Subtotal	\$409,553.12	\$1,766,703.52	\$4,591,228.72	\$2,824,525.20
Festina Lente				
Labor	\$501,009.14	\$1,668,222.21	\$4,906,317.34	\$3,238,095.13
ODC	\$0.00	\$132,147.67	\$270,000.00	\$137,852.33
Calatrava (L.S.)	\$475,000.00	\$2,725,000.00	\$4,700,000.00	\$1,975,000.00
Subtotal	\$976,009.14	\$4,525,369.88	\$9,876,317.34	\$5,350,947.46
Jviation				
Labor	\$101,442.81	\$248,302.17	\$644,248.00	\$395,945.83
ODC	\$0.00	\$214.05	\$7,819.00	\$7,604.95
Subtotal	\$101,442.81	\$248,516.22	\$652,067.00	\$403,550.78
The Abo Group				
Labor	\$12,740.98	\$20,638.57	\$101,621.00	\$80,982.43
ODC	\$0.00	\$0.00	\$0.00	\$0.00
Subtotal	\$12,740.98	\$20,638.57	\$101,621.00	\$80,982.43
Other Subconsultants				
Labor	\$0.00	\$0.00	\$3,009,487.00	\$3,009,487.00
ODC	\$0.00	\$0.00	\$217,502.16	\$217,502.16
Subtotal	\$0.00	\$0.00	\$3,226,989.16	\$3,226,989.16
Subtotal Task 2 Costs	40.837%	\$2,638,847.62	\$11,074,067.31	\$27,117,868.00
% Complete				\$16,043,800.69
Retainage Withheld	(\$131,942.38)	(\$553,703.37)	(\$1,355,893.40)	(\$802,190.03)
Retainage Released	\$0.00	\$0.00	\$0.00	\$0.00
Subtotal Retainage	(\$131,942.38)	(\$553,703.37)	(\$1,355,893.40)	(\$802,190.03)
Subtotal Task 2	\$2,506,905.24	\$10,520,363.94	\$25,761,974.60	\$15,241,610.66

02402 - TO 02 - Visioning

Calatrava

4/ 2/2010	Calatrava Lump Sum	H		0.00	0.00	95,000.00
4/ 9/2010	Calatrava Lump Sum	H		0.00	0.00	95,000.00
4/16/2010	Calatrava Lump Sum	H		0.00	0.00	95,000.00
4/23/2010	Calatrava Lump Sum	H		0.00	0.00	95,000.00
4/30/2010	Calatrava Lump Sum	H		0.00	0.00	95,000.00

Subtotal Calatrava

0.00	0.00	475,000.00
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Festina Lente

4/ 2/2010	Alfaro Fuscaldo, S	H	3/26/2010	1.50	62.49	218.72
4/ 2/2010	Blackbee, C.	H	3/26/2010	10.00	358.60	1,255.10
4/ 2/2010	Comamola, D.	H		2.50	114.43	400.50
4/ 2/2010	Guignard, P.	H		22.00	2,073.28	7,256.48
4/ 2/2010	Jordan, F.	H		25.50	2,004.05	7,014.17
4/ 2/2010	Klimek, E.	H		51.50	2,705.30	9,468.55
4/ 2/2010	Lomax, S.	H		20.50	1,829.42	6,402.97
4/ 2/2010	Rowe, I	H		36.25	2,446.15	8,561.52
4/ 2/2010	Schwarzbach, M.	H		5.00	228.85	800.97
4/ 9/2010	Comamola, D.	H		16.50	755.21	2,643.23
4/ 9/2010	Guignard, P.	H		12.00	1,130.88	3,958.08
4/ 9/2010	Holbrook, D.	H		40.25	2,114.33	7,400.15
4/ 9/2010	Klimek, E.	H		59.00	3,099.27	10,847.44
4/ 9/2010	Landaeta, L.	H		46.00	1,649.56	5,773.46
4/ 9/2010	Lomax, S.	H		30.00	2,677.20	9,370.20
4/ 9/2010	Lorino, F.	H		19.00	1,939.33	6,787.65
4/ 9/2010	Lorino, F.	H	4/ 2/2010	13.00	1,326.91	4,644.18

DIA Terminal and Landside Redevelopment
Program Management Team Invoice Detail
Period Ending 04/30/2010

<u>Week Ending</u>	<u>Name</u>	<u>H/F</u>	<u>Adjust</u>	<u>Hours</u>	<u>Salary</u>	<u>Amount</u>
4/ 9/2010	Muller, H.	H		4.50	288.77	1,010.69
4/ 9/2010	Norman, S.	H		33.00	1,183.38	4,141.83
4/ 9/2010	Rowe, I	H		28.50	1,923.18	6,731.13
4/ 9/2010	Schulze, M.	H		9.00	472.77	1,654.69
4/ 9/2010	Schulze, M.	H	3/26/2010	33.75	1,772.89	6,205.11
4/ 9/2010	Surtees, T.	H		29.00	1,270.20	4,445.70
4/ 9/2010	Trujillo, O.	H		50.00	1,000.00	3,500.00
4/16/2010	Comamola, D.	H		20.50	938.29	3,284.01
4/16/2010	Distefano, S.	H		46.00	1,750.76	6,127.66
4/16/2010	Fernandez	H		14.50	569.56	1,993.46
4/16/2010	Fuente, J.	H		24.00	1,619.52	5,668.32
4/16/2010	Garcia, A.	H		15.00	962.55	3,368.92
4/16/2010	Hiller, S.	H		42.00	1,598.52	5,594.82
4/16/2010	Holbrook, D.	H		63.00	3,309.39	11,582.86
4/16/2010	Kaspar, P.	H		25.00	1,238.00	4,333.00
4/16/2010	Klimek, E.	H		52.00	2,731.56	9,560.46
4/16/2010	Landaeta, L.	H		37.00	1,326.82	4,643.87
4/16/2010	Lomax, S.	H		20.00	1,784.80	6,246.80
4/16/2010	Meier, A.	H		42.75	2,379.89	8,329.61
4/16/2010	Muller, H.	H		36.75	2,358.25	8,253.88
4/16/2010	Norman, S.	H		63.00	2,259.18	7,907.13
4/16/2010	Rowe, I	H		24.50	1,653.26	5,786.41
4/16/2010	Schwarzbach, M.	H		1.50	68.66	240.31
4/16/2010	Sudweeks, T.	H		8.00	238.32	834.12
4/16/2010	Surtees, T.	H		40.25	1,762.95	6,170.32
4/16/2010	Trujillo, O.	H		67.50	2,010.83	7,037.90
4/23/2010	Alfaro Fuscaldo, S	H		10.00	416.60	1,458.10
4/23/2010	Guignard, P.	H		9.00	848.16	2,968.56
4/23/2010	Holbrook, D.	H		73.50	3,860.96	13,513.36
4/23/2010	Landaeta, L.	H		65.00	2,330.90	8,158.15
4/23/2010	Lomax, S.	H		21.00	1,874.04	6,559.14
4/23/2010	Lorino, F.	H		49.00	5,001.43	17,505.00
4/23/2010	Lorino, F.	H	4/ 9/2010	30.00	3,062.10	10,717.35
4/23/2010	Lorino, F.	H	4/16/2010	36.00	3,674.52	12,860.82
4/23/2010	Namkung, K.	H		10.00	457.70	1,601.95
4/23/2010	Norman, S.	H		71.00	2,546.06	8,911.21
4/23/2010	Rowe, I	H		41.00	2,766.68	9,683.38
4/23/2010	Schwarzbach, M.	H		1.00	45.77	160.20
4/23/2010	Sudweeks, T.	H		31.00	923.49	3,232.22
4/23/2010	Trujillo, O.	H		82.00	2,442.78	8,549.73
4/30/2010	Fuente, J.	H	4/16/2010	-24.00	-1,619.52	-5,668.32
4/30/2010	Fuente, J.	H	4/16/2010	24.00	860.64	3,012.24
4/30/2010	Guignard, P.	H		4.00	376.96	1,319.36
4/30/2010	Holbrook, D.	H		76.75	4,031.68	14,110.88
4/30/2010	Klimek, E.	H		61.00	3,204.33	11,215.15
4/30/2010	Landaeta, L.	H		40.00	1,434.40	5,020.40
4/30/2010	Lomax, S.	H		27.00	2,409.48	8,433.18
4/30/2010	Lorino, F.	H		56.00	5,715.92	20,005.72
4/30/2010	Lorino, F.	H	4/ 9/2010	-30.00	-3,062.10	-10,717.35
4/30/2010	Muller, H.	H		30.00	1,925.10	6,737.85
4/30/2010	Norman, S.	H		49.00	1,757.14	6,149.99
4/30/2010	Rowe, I	H		39.00	2,631.72	9,211.02
4/30/2010	Sudweeks, T.	H		2.00	59.58	208.53
4/30/2010	Trujillo, O.	H		68.00	2,025.72	7,090.02

**DIA Terminal and Landside Redevelopment
Program Management Team Invoice Detail
Period Ending 04/30/2010**

<u>Week Ending</u>	<u>Name</u>	<u>H/F</u>	<u>Adjust</u>	<u>Hours</u>	<u>Salary</u>	<u>Amount</u>
Subtotal	Festina Lente			2,193.75	116,989.80	409,464.22

**DIA Terminal and Landside Redevelopment
Program Management Team Invoice Detail
Period Ending 04/30/2010**

<u>Week Ending</u>	<u>Name</u>	<u>H/F</u>	<u>Adjust</u>	<u>Hours</u>	<u>Salary</u>	<u>Amount</u>
Subtotal Parsons ODCs				0.00	0.00	164.00
Subtotal 02402 - TO 02 - Visioning				2,546.75	142,882.90	963,526.26
02403 - TO 02 - Criteria/Programming						
Festina Lente						
4/ 2/2010	Ashby, K.	F		47.00	3,368.02	9,800.94
4/ 2/2010	McDonough, P.	F		40.00	2,866.40	8,341.22
4/ 9/2010	Ashby, K.	F		47.00	3,368.02	9,800.94
4/ 9/2010	McDonough, P.	F		40.00	2,866.40	8,341.22
4/16/2010	Ashby, K.	F		47.00	3,368.02	9,800.94
4/16/2010	McDonough, P.	F		40.00	2,866.40	8,341.22
4/23/2010	McDonough, P.	F		40.00	2,866.40	8,341.22
4/30/2010	McDonough, P.	F		40.00	2,866.40	8,341.22
Subtotal Festina Lente				341.00	24,436.06	71,108.92

02404 - TO 02 - Advance Planning

Festina Lente

4/23/2010	Ashby, K.	F	50.00	3,583.00	10,426.53
4/30/2010	Ashby, K.	F	48.00	3,439.68	10,009.47

Subtotal Festina Lente

98.00 7,022.68 20,436.00

Denver International Airport
Reimbursable Expenses
Period covered:

July and August 2010

ANIMATIONS

<u>Description</u>	<u>Date</u>	<u>Amount CHF</u>	<u>Exchange Rate</u>	<u>Amount USD</u>
<i>General fly-through animation of main project components including signature bridge, station, hotel, plaza and 2030 layout. Developed as general update and for use at the public unveiling event in July 2010.</i>				
Alba Atelier	7/31/2010	CHF 98,800.00	CHF 0.9833	\$97,147.08
	Total			\$97,147.08

Denver International Airport
Reimbursable Expenses
Period covered:

July and August 2010

MODELS

<u>Description</u>	<u>Date</u>	<u>Amount CHF</u>	<u>Exchange Rate</u>	<u>Amount USD</u>
<u>Model M320-2D</u>				
Alba Atelier	7/27/2010	CHF 18,170.00	CHF 0.9833	\$17,866.02
<u>Model M320F</u>				
Alba Atelier	7/27/2010	CHF 118,347.00	CHF 0.9833	\$116,367.05
Schneider - shipping to Denver	7/24/2010	CHF 1,114.05	CHF 0.9833	\$1,095.41
Schneider - customs charge	7/24/2010	CHF 715.00	CHF 0.9833	\$703.04
Total				\$136,031.52

Santiago Calatrava LLC
Parkring 11
8002 Zurich - CH

Zurich, 27. Juli 2010

Denver Airport

M320-2D

1 model – bridge, scale 1:160
Measurements: 140 x 20 x 40 cm
Crate inclusive

CHF 18,170.00

M320F

1 Model – cross section, scale: 1:200, with cover
Measurements: 153 x 118 x 65 cm
Crate inclusive

CHF 118,347.00

TOTAL

CHF 136,517.00

Thank you for your order

Please transfer this amount within 30 days to the following account:

Crédit Suisse, Zürich
Account No. 0835-1397983-81
IBAN: CH74 0483 5139 7983 8100 0

Festina Lente LLP
711 Park Avenue South
US – New York, NY 10021
USA

Zurich, 31 July 2010

INVOICE

Project: **Denver Airport**

Animation

CHF 98, 800.00

General fly-through animation of main project components including signature bridge, station, hotel, plaza and 2030 layout. Developed as general update and for use at the public unveiling event in July 2010.

Total

CHF 98, 800.00

Thank you for your order

Please transfer this amount within 30 days to the following account:

Crédit Suisse, Zürich
Account No. 0835-1397983-81
IBAN: CH74 0483 5139 7983 8100 0